

DIRECTORS' REPORT

Your directors present their report on the company for the financial year ended 31 December 2021.

The names of each person who has been a director during the year and to the date of this report are:

DIRECTORS

Ross Jones

Leigh Spence

Maurice Hyde

Gary Rains

Christopher Boyd

Christopher Hoogenboom (Resigned 20 February 2022)

Diane Lumptin (Resigned 30 November 2021)

Information on Directors

The particulars of the qualifications, experience & special responsibilities of the directors of the company are as follows:

Name	Qualifications	Service on Board	Special Responsibilities
Ross Jones	Sales Manager	22 years	President
Leigh Spence	Telecommunications Worker	13 years	
Maurice Hyde	Glazier	13 years	
Gary Rains	Landscaper	3 years	
Christopher Boyd	Truck Driver	3 years	
Christopher Hoogenboom	Field Service Technician	2 years Resigned	

Directors have been in office since the start of the financial year to the date of this report unless otherwise stated.

PRINCIPLE ACTIVITIES, OBJECTIVES & COMPANY STRATEGY

The principal objectives of the company are:

- . to promote, conduct & register junior & senior rugby league teams in the Penrith & local districts.
- . in accordance with a joint venture agreement with the Penrith Panthers Rugby League Club, provide a pathway for selection in higher competitions and as a career.
- . to provide ongoing financial support for rugby league teams.
- . to provide & maintain the oval & surrounding grounds.
- . to provide up to date club house facilities for rugby league teams, officials, volunteers & supporters.
- . to promote the Windsor Wolves Rugby League brand.
- . to substantially improve the cash flow of the company.

Other objectives & activities are as follows:

- . the conduct of a licensed social, sporting and recreation club at South Windsor and surrounding district
- . focus on providing benefits to members and their guests commensurate with a club of this size
- . to ensure the safety of employees, members, guests & visitors from the COVID 19 Virus

To achieve these objectives, the company has adopted the following strategies:

The company measures of performance are based on financial and non-financial factors. The company measures and compares key performance indicators and expectations on a monthly basis to core business activities being gaming, beverage, community support and promotion. The pursuit of a successful rugby league team in New South Wales Rugby League competitions. There is constant monitoring of cost control, debt levels, cash flows and capital expenditure. On a non-financial level, to continually monitor satisfaction levels of facilities, entertainment, services and support to members and their guests. To assist funding and provide facilities for sporting and community welfare groups where financially responsible.

WINDSOR LEAGUES CLUB LIMITED
ABN 76 001 263 663

DIRECTORS' REPORT continued

PERFORMANCE

The company incurred a net loss before income tax of \$466,938 compared to a net profit of \$228,740 last year. The company's profit in the prior year was higher due to government subsidies such as Jobkeeper and Cash Flow Boost. The company's financial performance is measured on an ongoing basis to key performance indicators in core business activities. Past performance, general economic conditions in the district and elsewhere and industry benchmarks are considered.

DIRECTORS' MEETINGS

During the financial year, 12 meetings of directors were held. The number of meetings attended by each director during the year is as follows:

Directors	Board Meetings Attended	Board Meetings Eligible to Attend
Ross Jones	11	11
Maurice Hyde	10	11
Leigh Spence	10	11
Gary Rains	8	11
Christopher Boyd	10	11
Christopher Hoogenboom	11	11
Diane Lumtin	4	11

MEMBERSHIP

The company has football, associate, & life members. The total number of financial members of the company including life members was 5,814. Should the company be wound up, the members of the company are liable to contribute no more than five dollars. The collective liability of members was \$47,840 (last year \$33,230).

AUDITOR'S INDEPENDENCE DECLARATION

A copy of the auditor's independence declaration for the year ended 31 December 2021 was received and is attached. It forms part of the Directors' Report.

Ross Jones
Director

Signed at Windsor on 22 March 2022 in accordance with a resolution of directors.

WINDSOR LEAGUES CLUB LIMITED

ABN 76 001 263 663

STATEMENT OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME
FOR THE YEAR ENDED 31 DECEMBER 2021

	NOTE	2021 \$	2020 \$
REVENUE			
Rugby League Club Operations		400,295.91	226,543.38
Gaming		1,624,501.28	1,853,318.68
Beverage Trading		1,139,099.51	1,114,434.57
TAB		12,530.44	14,881.59
Catering		-	255,401.74
Raffles and Bingo		253,510.36	186,511.55
Keno		17,201.90	15,644.29
Members' Subscriptions		15,752.24	16,689.59
Commissions, Vending Machines & Telephone Receipts		38,164.83	37,927.69
Government GST Reimbursement Received		17,180.03	17,438.30
Rent Received		58,842.87	24,066.41
Profit(Loss) on Sale of Non-Current Assets		318.18	(10,496.81)
Government Subsidy - Cash Flow Boost		-	100,000.00
Government Subsidy - Jobkeeper		-	516,000.00
Government Subsidy - Covid Support Payments		157,935.00	-
Other Income		5,306.14	19,306.36
TOTAL		<u>3,740,638.69</u>	<u>4,387,667.34</u>
EXPENDITURE			
General Operating Expenses		942,056.28	891,449.32
Finance Charges		101,847.24	74,378.08
Occupancy Costs		400,337.93	392,555.50
Entertainment, Promotion & Sponsorship		582,953.22	368,816.33
Rugby League Club Operations		680,951.73	356,394.31
Gaming		546,592.70	667,608.57
Beverage Trading		743,389.95	796,243.81
TAB		25,884.98	31,639.31
Catering		-	375,462.53
Raffles and Bingo		183,562.76	204,379.98
TOTAL		<u>4,207,576.79</u>	<u>4,158,927.74</u>
PROFIT (LOSS) BEFORE INCOME TAX		(466,938.10)	228,739.60
Income tax expense		<u>-</u>	<u>-</u>
NET PROFIT (LOSS) FOR THE YEAR		<u>(466,938.10)</u>	<u>228,739.60</u>
Items that will not be reclassified subsequently to profit or loss:			
Net Gain (Loss) on Revaluation of Non-Current Assets		-	-
Items that may be reclassified subsequently to profit or loss:			
Net Fair Value Gain (Loss) on Revaluation of Financial Assets		<u>-</u>	<u>-</u>
Other comprehensive income for the year		<u>-</u>	<u>-</u>
Total comprehensive income attributable to Members		<u>(466,938.10)</u>	<u>228,739.60</u>

The accompanying notes form part of these financial statements

WINDSOR LEAGUES CLUB LIMITED
ABN 76 001 263 663

**TRADING STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2021**

	2021	2020
	\$	\$
RUGBY LEAGUE CLUB OPERATIONS		
Revenue		
Sponsorship, Grants & Advertising	294,975.17	165,143.65
Registration & Insurance Receipts	57,066.70	51,588.15
Canteen Sales	-	2,601.59
Fundraising	896.82	272.71
Gear & Clothing Sales	23,473.64	4,869.10
Gate Takings	6,575.46	-
Sundry Income	17,308.12	2,068.18
	400,295.91	226,543.38
Less: Expenses		
Canteen Purchases	-	2,631.87
Council, Water Rates & Water	11,263.19	12,639.52
Depreciation - Capital Works	101,799.60	103,276.41
Electricity	6,158.70	5,545.33
Fundraising Expenses	-	-
Gear & Clothing Purchases	170,750.32	90,277.82
Less: Gear Closing Stock	(10,505.40)	(19,610.00)
Sponsorship of Rugby League	165,173.60	26,763.63
Registration & Insurance Costs	30,049.09	19,095.45
Repairs & Ground Maintenance	42,185.58	18,888.59
Sponsorship & Related Expenses	29,096.52	7,538.81
Medical & Training	14,290.44	730.80
Wages	80,707.35	56,425.47
Superannuation	7,216.32	4,840.44
Presentation Night	6,733.10	10,619.80
Other Rugby League Expenses	26,033.32	16,730.37
	680,951.73	356,394.31
PROFIT (LOSS) FROM TRADING	(280,655.82)	(129,850.93)

WINDSOR LEAGUES CLUB LIMITED
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TRADING STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2021

	2021	2020
	\$	\$
GAMING		
Revenue - net	1,624,501.28	1,853,318.68
Less: Expenses	<u>546,592.70</u>	<u>667,608.57</u>
PROFIT FROM TRADING	<u><u>1,077,908.58</u></u>	<u><u>1,185,710.11</u></u>
 BEVERAGE TRADING		
Sales	1,139,099.51	1,114,434.57
Less: Cost of Goods Sold	<u>418,958.55</u>	<u>440,986.18</u>
Gross Profit	720,140.96	673,448.39
Less: Expenses	<u>324,431.40</u>	<u>355,257.63</u>
PROFIT FROM TRADING	<u><u>395,709.56</u></u>	<u><u>318,190.76</u></u>
 CATERING		
Sales	-	255,401.74
Less: Cost of Goods Sold	<u>-</u>	<u>93,713.74</u>
Gross Profit	-	161,688.00
Less: Expenses	<u>-</u>	<u>281,748.79</u>
LOSS FROM TRADING	<u><u>-</u></u>	<u><u>(120,060.79)</u></u>

WINDSOR LEAGUES CLUB LIMITED
ABN 76 001 263 663

**STATEMENT OF FINANCIAL POSITION
AS AT 31 DECEMBER 2021**

	NOTE	2021 \$	2020 \$
CURRENT ASSETS			
Cash & Cash Equivalents	4	545,951.49	197,632.59
Trade & Other Receivables	5	3,288.07	14,395.12
Inventories	6	47,060.52	49,899.81
Other Assets	7	<u>131,743.45</u>	<u>84,786.08</u>
TOTAL CURRENT ASSETS		<u>728,043.53</u>	<u>346,713.60</u>
NON-CURRENT ASSETS			
Property, Plant and Equipment	8	6,140,712.94	6,304,378.03
Intangible Assets	9	<u>93,334.00</u>	<u>93,334.00</u>
TOTAL NON-CURRENT ASSETS		<u>6,234,046.94</u>	<u>6,397,712.03</u>
TOTAL ASSETS		<u>6,962,090.47</u>	<u>6,744,425.63</u>
CURRENT LIABILITIES			
Trade & Other Payables	10	996,879.19	1,076,013.49
Borrowings	11	161,795.47	264,926.86
Provisions	12	<u>218,645.76</u>	<u>176,973.33</u>
TOTAL CURRENT LIABILITIES		<u>1,377,320.42</u>	<u>1,517,913.68</u>
NON-CURRENT LIABILITIES			
Trade & Other Payables	10	43,800.00	43,800.00
Borrowings	11	<u>1,623,753.45</u>	<u>798,557.25</u>
TOTAL NON-CURRENT LIABILITIES		<u>1,667,553.45</u>	<u>842,357.25</u>
TOTAL LIABILITIES		<u>3,044,873.87</u>	<u>2,360,270.93</u>
NET ASSETS (LIABILITIES)		<u>3,917,216.60</u>	<u>4,384,154.70</u>
EQUITY			
Reserves		110,959.02	110,959.02
Retained Profits		<u>3,806,257.58</u>	<u>4,273,195.68</u>
TOTAL EQUITY		<u>3,917,216.60</u>	<u>4,384,154.70</u>

The accompanying notes form part of these financial statements

WINDSOR LEAGUES CLUB LIMITED
ABN 76 001 263 663

**STATEMENT OF CHANGES IN MEMBERS FUNDS
FOR THE YEAR ENDED 31 DECEMBER 2021**

	Retained Earnings \$	Revaluation Surplus \$	Capital Profits Reserve \$	Total \$
Economic Activity				
Balance at 1 January 2020	4,044,456	59,000	51,959	4,155,415
Profit attributable to members entity	228,740			228,740
Balance at 31 December 2020	4,273,196	59,000	51,959	4,384,155
Profit attributable to members entity	(466,938)			(466,938)
Balance at 31 December 2021	3,806,258	59,000	51,959	3,917,217

For a description of each reserve refer to note 19.

The accompanying notes form part of the financial statements

WINDSOR LEAGUES CLUB LIMITED

ABN 76 001 263 663

**STATEMENT OF CASH FLOWS
FOR THE YEAR ENDED 31 DECEMBER 2021**

	NOTE	2021 \$	2020 \$
CASH FLOW FROM OPERATING ACTIVITIES			
Receipts from members, guests and rugby league patrons		3,883,512.21	4,431,849.18
Payments to suppliers & employees		(3,929,681.07)	(3,794,847.78)
Interest received		-	-
Interest paid		(44,358.91)	(66,360.38)
Net cash provided by (used in) operating activities		<u>(90,527.77)</u>	<u>570,641.02</u>
CASH FLOW FROM INVESTING ACTIVITIES			
Proceeds from sale of property, plant & equipment		318.18	-
Payment for property, plant & equipment		(329,002.34)	(421,122.92)
Net cash provided by (used in) investing activities		<u>(328,684.16)</u>	<u>(421,122.92)</u>
CASH FLOW FROM FINANCING ACTIVITIES			
Proceeds from borrowings		1,762,301.16	126,348.54
Repayment of borrowings		(994,770.33)	(172,680.65)
Net Cash provided by (used in) financing activities		<u>767,530.83</u>	<u>(46,332.11)</u>
Net increase(decrease) in cash held		348,318.90	103,185.99
Cash at beginning of year		<u>197,632.59</u>	<u>94,446.60</u>
Cash at end of year	4	<u>545,951.49</u>	<u>197,632.59</u>

The accompanying notes form part of these financial statements

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2021**

1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

BASIS OF PREPARATION

Windsor Leagues Club Limited applies Australian Accounting Standards - Reduced Disclosure Requirements as set out in AASB 1053: Application of Tiers of Australian Accounting Standards.

The directors have determined that the company is not publicly accountable. The financial statements are general purpose financial statements that have been prepared in accordance with Australian Accounting Standards - Reduced Disclosure Requirements of the Australian Accounting Standards Board and the Corporations Act 2001. The company is a not for profit entity for financial reporting purposes under Australian Accounting Standards.

The directors have determined that the company is not publicly accountable.

Australian Accounting Standards set out accounting policies that the AASB has concluded would result in financial statements containing relevant and reliable information about transactions, events and conditions. Material accounting policies adopted in the preparation of these financial statements are presented below and have been consistently applied unless otherwise stated.

The financial statements, except for cash flow information, have been prepared on an accrual basis, and are based on historical costs modified, where applicable by the measurement at fair value of selected non-current assets, financial assets and financial liabilities.

The financial statements were authorised for issue on 22 March 2022 by the directors of the company.

The company's main objective is the conduct of Rugby League in the Penrith and local districts. It continues to financially support other sports in the district.

ACCOUNTING POLICIES

(a) Property Plant & Equipment

Each class of property, plant and equipment is carried at cost or fair value as indicated less, where applicable, accumulated depreciation and impairment losses.

Freehold Property

Freehold land and buildings are shown at fair value based on directors valuations less subsequent depreciation for buildings.

In periods when the freehold land and buildings are not subject to an independent valuation, the directors conduct directors' valuations to ensure the carrying amount for the land and buildings is not materially different to the fair value.

Increases in the carrying amount arising on revaluation of land and buildings are recognised in other comprehensive income and accumulated in the revaluation surplus in equity. Revaluation decreases that offset previous increases of the same class of assets shall be recognised in other comprehensive income under the heading of revaluation surplus. All other decreases are recognised in profit or loss.

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2021**
(Continued)

1. STATEMENT OF SIGNIFICANT ACCOUNTING POLICIES (continued)

Plant and equipment

Plant and equipment are measured on the cost basis and are therefore carried at cost less accumulated depreciation and any accumulated impairment losses. In the event the carrying amount of plant and equipment is greater than its estimated recoverable amount, the carrying amount is written down immediately to its estimated recoverable amount and impairment losses recognised either in profit or loss or as a revaluation decrease if the impairment losses relate to a revalued asset. A formal assessment of recoverable amount is made when impairment indicators are present (refer to Note 1(h) for details of impairment).

Depreciation

The depreciable amount of all fixed assets including buildings but excluding freehold land is depreciated on a straight line basis over the assets estimated useful life to the entity commencing from the time the asset is held ready for use.

The depreciation rates used for each class of assets are:

Buildings 2.5%

Plant, Equipment & Vehicles 5%-33%

Gaming Machines 15%

The assets residual values and useful lives are reviewed, and adjusted if appropriate, at the end of each reporting period.

Gains and losses on disposals are determined by comparing proceeds with the carrying amount. These gains or losses are recognised in profit or loss in the period in which they arise. When revalued assets are sold, amounts included in the revaluation surplus relating to that asset are transferred to retained earnings.

(b) Inventories

All inventories are measured at the lower of cost and net realisable value.

(c) Employee Benefits

Short-Term Employee Benefits

Provision is made for the company's obligation for short-term employee benefits. Short-term employee benefits are benefits (other than termination benefits) that are expected to be settled wholly before 12 months after the end of the annual reporting period in which the employees render the related service, including wages and salaries. Short-term employee benefits are measured at the (undiscounted) amounts expected to be paid when the obligation is settled. The company's obligations for short-term employee benefits such as wages and salaries are recognised as part of the current trade and other payables in the statement of financial position. The directors have determined that the company's annual leave liability will be extinguished before next reporting date. Therefore annual leave has been classified as a short-term employee benefit and recorded at nominal value in provisions.

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2021**
(Continued)

1. STATEMENT OF SIGNIFICANT ACCOUNTING POLICIES (continued)

(c) Employee Benefits (contd.)

Other Long-Term employee benefits

The company classifies employees' long service leave and annual leave as other long-term employee benefits as they are not expected to be settled wholly before 12 months after the end of the annual reporting period in which the employees render the related service. Provision is made for the company's obligation for other long-term employee benefits, which are measured at the present value of the expected future payments to be made to employees. Expected future payments incorporate anticipated future wage and salary levels, durations of service and employee departures, and are discounted at rates determined by reference to market yields at the end of the reporting period on government bonds that have maturity dates that approximate the terms of the obligations. Upon the remeasurement of obligations for other long-term employee benefits, the net change in the obligation is recognised in profit or loss.

The company's obligations for long-term employee benefits are presented as non-current liabilities in its statement of financial position, except where the company does not have an unconditional right to defer settlement for at least 12 months after the end of the reporting period, in which the obligations are presented as current liabilities.

(d) Income Tax

No provision has been made for income tax as the company considers itself to be exempt from income tax in accordance with s 50-45 Income Tax Assessment Act 1997 & case law.

(e) Revenue

Revenue from the sale of goods is recognised upon delivery of goods to customers. Revenue from the rendering of a service is recognised upon the delivery of the service to the customers.

Interest revenue is recognised on a proportional basis taking into account the interest rates applicable to the financial asset.

Members' Subscriptions and other income in advance is brought to account in the financial year in which it relates.

(f) Cash and Cash Equivalents

Cash and cash equivalents include cash on hand, deposits held at call with banks, other short term highly liquid investments with original maturities of three months or less, and bank overdrafts. Bank overdrafts are shown within short-term borrowings in current liabilities on the statement of financial position.

(g) Members & Company Limited By Guarantee

The company is a company limited by guarantee with the liability of members limited to \$5 as set out in the company's constitution.

The company has 5,814 financial members which includes 24 life members.

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2021**

(Continued)

1. STATEMENT OF SIGNIFICANT ACCOUNTING POLICIES (continued)

(h) Impairment of Assets

At the end of each reporting period the company assesses whether there is any indication that an asset may be impaired. If such an indication exists, an impairment test is carried out on the asset by comparing the recoverable amount of the asset, being the higher of the asset's fair value less costs to sell and value in use, to the assets carrying amount. Any excess of the assets carrying amount over its recoverable amount is recognised immediately in profit or loss, unless the asset is carried at a revalued amount in accordance with another Standard (e.g. in accordance with the revaluation model in AASB 116). Any impairment loss of a revalued asset is treated as a revaluation decrease in accordance with that other Standard. Refer to note 1(m) Critical account estimates and judgements below.

(i) Leases

The company considers its operating leases to be either short-term leases or leases for which the underlying asset is of low value. As a result no liability for operating leases has been recognised on the Statement of Financial Position.

(j) Comparative Figures

Where required by Accounting Standards, comparative figures have been adjusted to conform to changes in presentation for the current financial year.

(k) Going Concern

The directors are aware that the company has not met the terms of trade to suppliers and lenders on all occasions. However, the directors believe the going concern basis is appropriate given the continued support of suppliers and financiers, the ability to sell assets should the need arise, and the refinancing of loans was accepted by the new financiers after their due diligence

(l) Accounts Payable and Other Payables

Accounts payable and other payables represent the liability at the end of the reporting period for goods and services received during the reporting period that remain unpaid. The balance is recognised as a current liability.

(m) Critical Accounting Estimates & Judgements

The directors evaluate estimates and judgements incorporated into the financial statements based on historical knowledge and best available current information. Estimates assume a reasonable expectation of future events and are based on current trends and economic data, obtained both externally and within the company.

Key Judgements

Going Concern Basis

The directors have determined that the company is a going concern and the financial report has been prepared on this basis. Refer to note 1(k) above

Self Assessment of Exemption from Income Tax

The directors have self assessed that the company is exempt from Income Tax as a sporting body in accordance with s50-45 of the Income Tax Assessment Act 1997 and case law.

Impairment

The directors have considered impairment on property, plant and equipment as a result of clubhouse renovations. As the club have not undertaken a formal valuation for some time during a period of upward property prices they consider the land and buildings to have likely increased in value rather than been Impaired.

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2021**
(Continued)

	2021	2020
1. STATEMENT OF SIGNIFICANT ACCOUNTING POLICIES (continued)	\$	\$
(m) Critical Accounting Estimates & Judgements (continued)		
Useful Life of Assets		
The company determines estimated useful lives and related depreciation charges for its property, plant & equipment. The useful lives could change significantly as a result of technical innovations or some other event. Depreciation will increase where the useful lives are less than previously estimated.		
Employee Benefits Provision		
The liability for employee benefits expected to be settled more than 12 months from the reporting date are recognised and measured at the present value of the estimated cash flows to be made in respect of all employees at the reporting date. In determining the present value of the liability, estimates of attrition rates and pay increases through promotion and inflation have been taken into account.		
(n) Accounts Receivable and Other Debtors		
Accounts receivable and other debtors include amounts receivable from customers for goods or services sold in the ordinary course of business. Receivables expected to be collected within 12 months of the end of the reporting period are classified as current assets. All other receivables are classified as non current assets.		
Accounts receivable are initially recognised at fair and subsequently measured at amortised cost using the effective interest rate method, less any provision for impairment.		
2. REVENUE AND OTHER INCOME		
REVENUE		
Rugby League Club Operations	400,295.91	226,543.38
Gaming	1,624,501.28	1,853,318.68
Beverage Trading	1,139,099.51	1,114,434.57
TAB	12,530.44	14,881.59
Catering	-	255,401.74
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Government Subsidy - Cash Flow Boost	-	100,000.00
Government Subsidy - Jobkeeper	-	516,000.00
Government Subsidy - Covid Support Payments	157,935.00	-
Other Income	5,306.14	19,306.36
	3,740,638.69	4,387,667.34
TOTAL REVENUE AND OTHER INCOME	3,740,638.69	4,387,667.34

Refer to Income Statement & Trading Statements for detailed disclosures

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2021**
(Continued)

	2021	2020
	\$	\$
3. SURPLUS FOR THE YEAR		
Profit from ordinary activities before income tax expense has been determined after:		
(a) Expenses:		
Cost of Sales	579,203.47	514,285.87
Interest Paid & Hire Purchase Charges	92,714.44	62,640.84
Depreciation	556,907.15	518,114.82
Annual Leave	26,170.43	79,837.35
Long Service Leave	15,502.00	3,618.40
Auditors' Remuneration	17,353.80	18,923.00
Contributions to defined contribution superannuation funds	86,463.35	97,809.87
Lease rentals	39,264.02	20,517.03
 (b) Significant Revenues & Expenses		
Refer to Trading Statements for other significant revenue and expenses		
 4. CASH & CASH EQUIVALENTS		
CURRENT		
Cash Floats & Cash on Hand	97,236.70	69,403.10
Cash at Bank	448,714.79	128,229.49
	545,951.49	197,632.59
Reconciliation to cash at the end of year		
Balances as above	545,951.49	197,632.59
Bank Overdraft (note 10)	-	(2,818.54)
Balances as per statement of cash flows	545,951.49	194,814.05
 5. ACCOUNTS RECEIVABLE AND OTHER DEBTORS		
CURRENT		
Accounts Receivable	3,288.07	7,654.56
Other Receivables	-	6,740.56
	3,288.07	14,395.12

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2021**
(Continued)

	2021	2020
	\$	\$
5. ACCOUNTS RECEIVABLE AND OTHER DEBTORS (continued)		
Credit Risk		
The company has no significant concentration of credit risk with respect to any single counterparty or group of counterparties. The entity measures the loss allowance for accounts receivable at an amount equal to an expected lifetime credit loss. This is based on management experience and judgement.		
6. INVENTORIES		
CURRENT		
At Cost		
Beverages	36,555.12	30,289.81
Catering	-	-
Vending Machines	-	-
Rugby League	10,505.40	19,610.00
	47,060.52	49,899.81
7. OTHER CURRENT ASSETS		
CURRENT		
Prepayments	118,946.36	84,786.08
Borrowing Costs Carried Forward	12,797.09	-
	131,743.45	84,786.08
8. PROPERTY, PLANT & EQUIPMENT		
Land - at directors valuation	423,400.00	423,400.00
Clubhouse, Buildings & Improvements - at cost	3,328,437.73	2,941,187.94
Less Accumulated Depreciation	(1,223,491.72)	(1,101,150.09)
Less Accumulated Impairment	(20,000.00)	(20,000.00)
	2,084,946.01	1,820,037.85
Oval Improvements & Buildings - at cost	3,699,027.17	3,699,027.17
Less Accumulated Depreciation	(1,027,050.56)	(925,250.96)
Less Accumulated Impairment	(91,822.19)	(91,822.19)
	2,580,154.42	2,681,954.02
Building Improvements in Progress	4,911.73	185,010.65
Plant & Equipment - at cost	2,176,681.98	2,027,259.88
Less Accumulated Depreciation	(1,632,059.99)	(1,487,435.72)
	544,621.99	539,824.16
Gaming Machines - at cost	1,661,289.46	1,661,289.46
Less Accumulated Depreciation	(1,250,610.56)	(1,081,850.94)
	410,678.90	579,438.52

WINDSOR LEAGUES CLUB LIMITED
(A Company Limited by Guarantee)
ABN 76 001 263 663

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2021**

(Continued)

	2021	2020
	\$	\$
8. PROPERTY, PLANT & EQUIPMENT (continued)		
Motor Vehicles - at cost	177,107.32	144,238.23
Less: Accumulated Depreciation	<u>(85,107.43)</u>	<u>(69,525.40)</u>
	<u>91,999.89</u>	<u>74,712.83</u>
 Total Property, Plant & Equipment	 <u><u>6,140,712.94</u></u>	 <u><u>6,304,378.03</u></u>
 Movements in Carrying Amounts		
LAND		
Balance at the beginning of the year	423,400.00	423,400.00
Additions	-	-
Disposals/Transfers	-	-
Revaluation	-	-
Depreciation	-	-
Carrying amount at the end of the year	<u>423,400.00</u>	<u>423,400.00</u>
 CLUBHOUSE BUILDINGS & IMPROVEMENTS		
Balance at the beginning of the year	1,820,037.85	1,871,313.63
Additions	207,150.87	51,439.12
Disposals/Transfers	180,098.92	(4,503.81)
Depreciation	(122,341.63)	(98,211.09)
Impairment	-	-
Carrying amount at the end of the year	<u>2,084,946.01</u>	<u>1,820,037.85</u>
 BUILDING IMPROVEMENTS IN PROGRESS		
Balance at the beginning of the year	185,010.65	-
Additions	-	185,010.65
Transfers	(180,098.92)	-
Carrying amount at the end of the year	<u>4,911.73</u>	<u>185,010.65</u>
 OVAL IMPROVEMENTS & BUILDINGS		
Balance at the beginning of the year	2,681,954.02	2,785,230.43
Additions/Transfers	-	-
Disposals/Transfers	-	-
Depreciation	(101,799.60)	(103,276.41)
Impairment	-	-
Carrying amount at the end of the year	<u>2,580,154.42</u>	<u>2,681,954.02</u>
 PLANT & EQUIPMENT		
Balance at the beginning of the year	539,824.16	455,773.15
Additions	149,422.10	203,451.54
Disposals/Transfers	-	(3,219.00)
Depreciation	(144,624.27)	(116,181.53)
Carrying amount at the end of the year	<u>544,621.99</u>	<u>539,824.16</u>

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2021**
(Continued)

	2021	2020
	\$	\$
8. PROPERTY, PLANT & EQUIPMENT (continued)		
GAMING MACHINES		
Balance at the beginning of the year	579,438.52	776,404.52
Additions	-	-
Disposals/Transfers	-	(2,774.00)
Depreciation	<u>(168,759.62)</u>	<u>(194,192.00)</u>
Carrying amount at the end of the year	<u>410,678.90</u>	<u>579,438.52</u>
MOTOR VEHICLES		
Balance at the beginning of the year	74,712.83	10,907.85
Additions	36,669.09	70,058.77
Disposals/Transfers	-	-
Depreciation	<u>(19,382.03)</u>	<u>(6,253.79)</u>
Carrying amount at the end of the year	<u>91,999.89</u>	<u>74,712.83</u>
 Total Carrying amount at the end of the year	 <u>6,140,712.94</u>	 <u>6,304,378.03</u>
 Asset Revaluations		
Freehold land was revalued at 31 December 2011 according to land values obtained from the NSW Valuer General dated 1 July 2011. Directors confirmed valuation at 31 December 2013.		
9. INTANGIBLE ASSETS		
Gaming Licences at Cost	140,000.00	140,000.00
Less: accumulated impairment losses	<u>(46,666.00)</u>	<u>(46,666.00)</u>
Net carrying value	<u>93,334.00</u>	<u>93,334.00</u>
 Total Intangibles	 <u>93,334.00</u>	 <u>93,334.00</u>
 Reconciliation of Gaming Licences		
Balance at the beginning of the year	93,334.00	93,334.00
Additions at Cost	-	-
Impairment	-	-
Disposals	-	-
Balance at the end of the year	<u>93,334.00</u>	<u>93,334.00</u>
 Gaming Licences purchased by the company have been recognised at cost. Existing Gaming Licences held by the company do not meet the recognition criteria under Accounting Standards and have therefore not been recognised in Statement of Financial Position.		
10. ACCOUNTS PAYABLE & OTHER PAYABLES		
CURRENT		
Trade Payables	234,694.03	370,388.47
Other Payables	327,510.77	481,056.39
Accrued Expenses	248,996.18	170,975.07
Deferred Income	<u>185,678.21</u>	<u>53,593.56</u>
	<u>996,879.19</u>	<u>1,076,013.49</u>

WINDSOR LEAGUES CLUB LIMITED
ABN 76 001 263 663

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2021**
(Continued)

	2021	2020
	\$	\$
10. ACCOUNTS PAYABLE & OTHER PAYABLES (continued)		
NON CURRENT		
Other Payables	43,800.00	43,800.00
	<u>43,800.00</u>	<u>43,800.00</u>
Financial liabilities at amortised cost classified as accounts payable and other payables		
Accounts payable and other payables:		
Current	996,879.19	1,076,013.49
Non Current	43,800.00	43,800.00
	<u>1,040,679.19</u>	<u>1,119,813.49</u>
Less: Deferred Income	(185,678.21)	(53,593.56)
Less: GST Payable	25,644.50	12,301.62
Financial liabilities as accounts payable and other payables	<u><u>880,645.48</u></u>	<u><u>1,078,521.55</u></u>
11. BORROWINGS		
CURRENT		
Bank Overdraft	-	2,818.54
Credit Card Liabilities	2,604.81	5,939.91
Insurance Funding Loan	79,260.25	70,595.73
Bank Loan - Secured	-	120,000.00
Seven Hills RSL Loan - Secured	48,355.53	-
Hire Purchase Agreements	31,574.88	35,572.68
NSW Rugby League Club - Secured	-	30,000.00
	<u>161,795.47</u>	<u>264,926.86</u>
NON-CURRENT		
Bank Loan	-	710,000.00
Seven Hills RSL Loan - Secured	1,568,231.53	-
Hire Purchase Agreements	55,521.92	56,180.31
NSW Rugby League Club Loan - Secured	-	32,376.94
	<u>1,623,753.45</u>	<u>798,557.25</u>

Hire Purchase Liabilities are secured against underlying assets.

The Seven Hills RSL Loan is secured by a mortgage over 1A Rifle Range Rd South Windsor and a fixed and floating charge over all assets of the company

The clubs have also entered into a Memorandum of Understanding that a merger proposal be provided to members for their consideration at a general meeting should a default occur on the loan.

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2021**

(Continued)

	2021	2020
	\$	\$
12. PROVISIONS		
CURRENT		
Provision for Employee Benefits: Annual Leave	121,235.76	95,065.33
Provision for Employee Benefits: Long Service Leave	97,410.00	81,908.00
	218,645.76	176,973.33
Analysis of Total Provisions:		
Balance at beginning of the year	176,973.33	137,328.96
Additional provisions less amount used	39,644.37	39,644.37
Balance at the end of the year	216,617.70	176,973.33
Provision for Employee Benefits		
Provision for employee benefits represents amounts accrued for annual leave and long service leave. The current portion for this provision includes the total amount accrued for annual leave entitlements and the amounts accrued for long service leave entitlements that have vested due to employees having completed the required period of service. Based on past experience, the company does not expect the full amount of annual leave or long service leave balances classified as current liabilities to be settled within the next 12 months. However these amounts must be classified as current liabilities since the company does not have an unconditional right to defer the settlement of these amounts in the event employees wish to use their leave entitlement.		
In calculating the present value of future cash flows in respect of long service leave, the probability of long service leave being taken is based upon historical data and judgement. The measurement and recognition criteria for employee benefits has been discussed at note 1(c).		
13. CAPITAL & LEASING COMMITMENTS		
Finance Lease Commitments		
Hire Purchase Liabilities		
Not later than one year	31,574.88	35,572.68
Later than one year and not later than five years	55,521.92	56,180.31
Later than five years	-	-
	87,096.80	91,752.99
14. CONTINGENT LIABILITIES		
Contingent liabilities exist with the directors decision to self-assess income tax.		

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2021**
(Continued)

	2021	2020
	\$	\$
15. EVENTS AFTER THE REPORTING PERIOD		
<p>The directors are not aware of any significant events since the end of the reporting period that require disclosure.</p>		
16. KEY MANAGEMENT PERSONNEL COMPENSATION		
<p>Any person(s) having authority and responsibility for planning, directing and controlling the activities of the entity, directly or indirectly, including any director (whether executive or otherwise) of that entity is considered key management personnel.</p>		
<p>The totals of remuneration paid to key management personnel of the company during the year are as follows:</p>		
Key Management Personnel Compensation	136,360.90	122,900.19
17. RELATED PARTY TRANSACTIONS		
<p>Related parties include close family members of key management personnel and entities that are controlled or jointly controlled by those key management personnel individually or collectively with their close family members.</p>		
<p>Transactions between related parties are on normal commercial terms and conditions no more favourable than those available to other persons unless otherwise stated.</p>		
<p>The company has contracted with businesses of Directors who have a direct or indirect interest as follows:</p>		
Gary Rains - Landscaping	-	6,160.00
Maurice Hyde - Glazing	13,400.00	-
<p>The club received from Hyde Glazing Pty Ltd, an amount of \$7,740 for sponsorship.</p>		

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2021**
(Continued)

	2021	2020
	\$	\$
18. FINANCIAL RISK MANAGEMENT		
Financial Risk Management Policies		
The company's financial instruments consist mainly of deposits with banks, short term investments, accounts receivable and payable. The total for each category of financial instruments, measured in accordance with AASB 9 as detailed in the accounting policies to these financial statements are as follows:		
Financial Assets at amortised cost		
Cash & Cash Equivalents	545,951.49	197,632.59
Accounts Receivable and Other Debtors	3,288.07	14,395.12
	549,239.56	212,027.71
Financial Liabilities at amortised cost		
Accounts Payable and Other Payables	234,694.03	370,388.47
Borrowings	1,785,548.92	1,063,484.11
	2,020,242.95	1,433,872.58
19. RESERVES		
Revaluation Surplus		
The revaluation surplus records revaluations of non current assets		
Capital Profits Reserve		
The capital profits reserve consists of the profit on the past sale of an investment property		
20. CORE & NON-CORE PROPERTY		
The details of the core and non-core property at the end of the year are as follows:		
Core Property		
698 George St, South Windsor, NSW 2756		
1A Rifle Range Rd, South Windsor, NSW 2756		
Non-Core Property		
The company does not hold any non-core property		
21. FAIR VALUE MEASUREMENTS		
The company has the following assets, as set out in the table below, that are measured at fair value on recurring basis after their initial recognition. The company does not have any liabilities that are carried at fair value in the statement of financial position and has no assets or liabilities that are measured at fair value on a non-recurring basis.		
Recurring Fair Value Measurements		
Freehold Land	423,400.00	423,400.00
	423,400.00	423,400.00

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2021**
(Continued)

21. FAIR VALUE MEASUREMENTS continued

For freehold land, the fair values are based on a directors valuation taking into account A NSW Valuer Generals Valuation dated 1 July 2011. The directors intend to obtain a property valuation but not at this point in time due to cash flow limitations as a result of the Covid-19 pandemic

22. IMPACT OF COVID-19

The financial impact of the coronavirus Covid-19 pandemic is ongoing and while it has had a material impact for the club it is not practicable to estimate the potential impact after reporting date.

On 25 June 2021 registered clubs were forced to close by a health order of the NSW Government. During the closure the club sought to mitigate the financial impact through a range of actions including reducing operating and capital expenditure, reducing staff hours and accessing the JobSaver scheme.

The club was subsequently able to reopen on 11 October 2021 subject to capacity restrictions and social distancing. The impact on trading has been ongoing.

While it is not possible to accurately determine the ongoing financial impacts of Covid 19, based on the information available the Directors believe the club will remain a going concern.

Throughout the Covid-19 outbreak, the company's priority has been and will continue to be, the welfare and safety of its staff, customers, suppliers and the community.

DIRECTORS' DECLARATION

In accordance with a resolution of the directors of Windsor Leagues Club Limited, the directors of the company declare that:

1. The financial statements and notes, being the statement of profit or loss statement of comprehensive income, statement of financial position, statement of changes in equity, statement of cash flows and notes to the financial statements are in accordance with the Corporations Act 2001 and:
 - a. comply with Australian Accounting Standards – Reduced Disclosure Requirements; and
 - b. give a true and fair view of the financial position of the company as at 31 December 2021 and of its performance for the year ended on that date.
2. In the directors' opinion there are reasonable grounds to believe that Windsor Leagues Club Limited will be able to pay its debts as and when they become due and payable.

Ross Jones
Director

Dated: 22 March 2022

DISCLAIMER

The Trading Statements are in accordance with the books and records of Windsor Leagues Club Limited which have been subject to the auditing procedures applied in our statutory audit of the company for the year ended 31 December 2021. It will be appreciated that our statutory audit did not cover all details of the additional financial information. Accordingly, we do not express an opinion on such financial information and no warranty of accuracy or reliability is given. In accordance with our policy, we advise that neither the firm nor any member or employee of the firm undertakes responsibility arising in any way whatsoever to any person (other than the company) in respect of such information, including any errors or omissions therein, arising through negligence or otherwise however caused.

DK AUDIT ACCOUNTANTS PTY LTD

Director: David Kean
97 Francis Street, Richmond
Dated: 22 March 2022

WINDSOR LEAGUES CLUB LIMITED
ABN 76 001 263 663

**AUDITOR'S INDEPENDENCE DECLARATION
UNDER SECTION 307C OF THE CORPORATIONS ACT 2001
TO THE DIRECTORS OF WINDSOR LEAGUES CLUB LIMITED**

In accordance with section 307C of the Corporations Act 2001, I am pleased to provide the following declaration of independence to the directors of Windsor Leagues Club Limited. As the lead audit partner for the audit of the financial report of Windsor Leagues Club Limited for the year ended 31 December 2021, I declare that, to the best of my knowledge and belief, there have been no contraventions of:

- i. the auditor independence requirements of the Corporations Act 2001 in relation to the audit; and
- ii. any applicable code of professional conduct in relation to the audit.

DK AUDIT ACCOUNTANTS PTY LTD

Director: David Kean
Registered Company Auditor
Signed at 97 Francis Street, Richmond, NSW
Dated this 22 March 2022

WINDSOR LEAGUES CLUB LIMITED
ABN 76 001 263 663

INDEPENDENT AUDITOR'S REPORT
TO THE MEMBERS OF WINDSOR LEAGUES CLUB LIMITED

Report on the audit of the Financial Report

Opinion

We have audited the financial report of Windsor Leagues Club Limited, which comprises the statement of financial position as at 31 December 2021, the statement of profit or loss and other comprehensive income, the statement of changes in member's funds and statement of cash flows for the year then ended, and notes to the financial report, including a summary of significant accounting policies, and the directors' declaration.

In our opinion the accompanying financial report of Windsor Leagues Club Limited, is in accordance with the Corporations Act 2001, including:

- (i) giving a true and fair view of the company's financial position as at 31 December 2021 and of its financial performance for the year ended on that date; and
- (ii) complying with Australian Accounting Standards – Reduced Disclosure Requirements and the Corporations Regulations 2001.

Basis of Opinion

We conducted our audit in accordance with Australian Auditing Standards. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Report section of our report. We are independent of the company in accordance with the Corporations Act 2001 and the ethical requirements of the Accounting Professional and Ethical Standards Board's APES 110: Code of Ethics for Professional Accountants (including Independence Standards) (the Code) that are relevant to our audit of the financial report in Australia. We have also fulfilled our other ethical responsibilities in accordance with the Code.

We confirm that the independence declaration required by the Corporations Act 2001, which has been given to the directors of the company, would be in the same terms if given to the directors as at the time of this auditor's report.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Emphasis of Matter

Land & Buildings Fair Value

We draw attention to note 8 Property, Plant & Equipment. AASB 116 requires that where an entity uses the revaluation model that revaluations shall be made with sufficient regularity to ensure that the carrying amount does not differ materially from that which would be determined using fair value at the end of the reporting period. It is probable that the fair value will be in excess of carrying amount at balance date as the company has not had an independent valuation since July 2011.

Other Information

The directors are responsible for the other information. The other information obtained at the date of this auditor's report is information included in the Directors' Report, but does not include the financial report and our auditor's report thereon. Our opinion on the financial report does not cover the other information and accordingly we do not express any form of assurance conclusion thereon. In connection with our audit of the financial report, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial report or our knowledge obtained in the audit, or otherwise appears to be materially misstated. If, based on the work we have performed on the other information obtained prior to the date of this auditor's report, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Responsibilities of the Directors for the Financial Report

The directors of the company are responsible for the preparation of the financial report that gives a true and fair view in accordance with Australian Accounting Standard – Reduced Disclosure Requirements and the Corporations Act 2001, and for such internal control as the directors determine is necessary to enable the preparation of the financial report that gives a true and fair view and is free from material misstatement, whether due to fraud or error.

In preparing the financial report, the directors are responsible for assessing the company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the company or to cease operations, or has no realistic alternative but to do so.

Auditor's Responsibilities for the Audit of the Financial Report

Our objectives are to obtain reasonable assurance about whether the financial report as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with the Australian Auditing Standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of this financial report.

As part of an audit in accordance with Australian Auditing Standards, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial report, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the company's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the directors.
- Conclude on the appropriateness of the directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial report or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial report, including the disclosures, and whether the financial report represents the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the company or business activities within the company to express an opinion on the financial report. We are responsible for the direction, supervision and performance of the company audit. We remain solely responsible for our audit opinion.

We communicate with the directors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Auditor's name: David Kean

Signature:

DK AUDIT ACCOUNTANTS PTY LTD
97 Francis Street, Richmond NSW 2753

Dated this 22 March 2022